

#### **Board of Directors Meeting Agenda**

Thursday, April 14, 2022 - 1:00 pm

Time	item		Page #
	1.	Call to Order / Record of Attendance / Excused Absences	
	2.	Public Comments	
	3.	<ul> <li>a) Interlocal Agreement Implementation Subcommittee Update</li> <li>b) Transportation Advisory Committee (TAC) Member Resignations</li> <li>c) Update on Format for Future Board Meetings</li> </ul>	
		FOR ACTION	
	4.	<ul> <li>Consent Agenda</li> <li>a) March 2022 Meeting Minutes</li> <li>b) March 2022 Vouchers</li> <li>c) SRTC Letters of Support for Local Agencies' Grant Requests</li> </ul>	
	5.	Correction to Section 6.B.3 of the 2021 Interlocal Agreement	
	6.	Establish Executive Director Review Committee	
		FOR INFORMATION AND DISCUSSION	
	7.	Call for Projects: Update (Eve McMenamy)	
	8.	2022 Transportation Planning Presentation Series: Stewardship (Kylee Jones)	2
	9.	Toll Credits Policy (Kylee Jones)	22
	10.	2021 Transportation Improvement Program Project Obligation Report (Kylee Jones)	32
	11.	2022 Q2 Budget Update (Greg Griffin)	38
	12.	Board Member Comments	
	13.	Adjournment	

AGENDA TIMES IN BLUE TYPE HAD MEETING PRESENTATIONS; ALL HAVE BEEN COMBINED INTO THE FOLLOWING DOCUMENT.



## 2022 Discussion Series: Stewardship

**SRTC Board of Directors** 

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April 14, 2022

### Timeline

January

MPO Purpose

February

Quality of Life

March

Safety

**April** 

Stewardship

May

Equity

June

**Economic Vitality** 

July

Land Use & Transportation

August

Transportation System Maintenance and Operations (TSMO)

September

Funding

October

**Prioritization Strategy** 

November

**Review Priority List** 

December

Approve Priority List

## Purpose

Today

Educate

Build a deeper understanding of topics

Today

Dialogue

Dialogue and exchange ideas to advance transportation in the region

Today

Identify

Identify transportation needs and future planning activities

Later

Develop

Develop legislative policy positions and funding strategies

Later

Refine

Refine metrics for project prioritization



### Unified List of Regional Transportation Priorities

SORTED BY OVERALL MTP CONSISTENCY WITHIN EACH PROJECT STATUS CATEGORY

Spokane Regional Transportation Council					PROJECT SCREENING CRITERIA						
Approved by the SRTC Board of Directors on November 11, 2021					MTP CONSISTENCY CRITERIA EMP				EMPHAS	SIS AREAS	
PROJECT TITLE	AGENCY		IFUNDED MOUNT	PROJECT STATUS	ECONOMIC VITALITY	OPERATIONS MAINTENANCE PRESERVATION		QUALITY OF LIFE	SAFETY	EQUITY	CLIMATE CHANGE
Project Implementation Category											
PINES ROAD/BNSF GRADE SEPARATION Grade separation and multi-lane roundabout	Spokane Valley	\$	19,300,000								<b>✓</b>
DOWNTOWN ALTERNATIVE TRANSPORTATION IMPROVEMENTS Completes various gaps in the City's pedestrian/bicycle network	Airway Heights	\$	792,000							✓	
PACIFIC AVENUE GREENWAY Bike/ped safety improvements	Spokane	\$	3,900,000							✓	
I-90 TRANSPORTATION SYSTEM MANAGEMENT AND OPERATION IMPROVEMENTS (TSMO) Various projects from SR 904 to Idaho state line	WSDOT	\$	20,000,000	•							<b>~</b>
AIRPORT DR AND SPOTTED RD REALIGNMENT AND INTERCHANGE Realign roadway and construct grade-separated interchange	Spokane International Airport	\$	19,300,000								
INDUSTRIAL SUBAREA CONNECTIVITY PROJECT Extends and improves Russell St from US 2 to McFarlane Rd	Airway Heights	\$	2,764,500	•			0				
WEST PLAINS CONNECTION Multimodal corridor improvement project	Airway Heights / Spokane	\$	22,375,000				$\circ$				
BIGELOW-SULLIVAN CORRIDOR FREIGHT MOBILITY & SAFETY PROJECT Reconstruction and widen to 4-lane arterial w/ITS improvements	Spokane County / Spokane Valley	\$	34,000,000				$\circ$				
STA FLEET ELECTRIFICATION Replace 20 diesel coaches w/40' battery electric buses	Spokane Transit Authority	\$	21,600,000						0	<b>✓</b>	<b>~</b>
MILLWOOD TRAIL—NORTH SPOKANE CORRIDOR TO FELTS FIELD New shared-use trail	Spokane	\$	5,700,000	•	0					<b>✓</b>	
BARKER CORRIDOR IMPROVEMENTS - PHASE I Reconstruct and widen to 3- to 5-lane arterial from Mission Ave to City Limits	Spokane Valley	\$	12,900,000								



## Unified List of Regional Transportation Priorities

#### PROJECT SCREENING CRITERIA

Projects evaluated based on the following screening criteria factors:

#### PROJECT STATUS

Design • Right-of-way • Environmental • Percent funded • In existing plan or study

#### MTP CONSISTENCY

#### **ECONOMIC VITALITY**

Located on Regional Freight Priority Network and/or provides access within or between two or more regional activity centers • Increases redundancy in areas of limited connectivity\*

#### **OPERATIONS, MAINTENANCE & PRESERVATION**

Incorporates TDM or TSMO solutions; or project improves capacity without adding travel lanes or roadways • Improves NHS bridge or pavement condition; or project contributes to meeting STA's adopted public transit asset management targets

#### **STEWARDSHIP**

Avoids increasing SOV travel lanes or prevent expanding roadway capacity • Implements electrification strategies

#### **QUALITY OF LIFE**

Increases transit or active transportation access or service frequency - Increases transit or active transportation access, or service frequency, to areas of potential disadvantage

#### SAFETY

Incorporates appropriate countermeasures to address safety issues, or contribute to STA safety targets • Identified in a state or local plan, or an approved prioritized list of safety projects

\*Areas of limited connectivity defined as those lacking the infrastructure necessary to support either federal functional classification spacing guidelines and/or transit in areas currently lacking service.

#### PROJECT EMPHASIS AREAS

**EQUITY** Project developed with a main emphasis on benefiting an area of potential disadvantage

CLIMATE CHANGE Project developed with a main emphasis on reducing air quality emissions and vehicle hours traveled (VHT)

#### MTP CONSISTENCY

#### **ECONOMIC VITALITY**

Located on Regional Freight Priority Network and/or provides access within or between two or more regional activity centers • Increases redundancy in areas of limited connectivity\*

#### **OPERATIONS, MAINTENANCE & PRESERVATION**

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Increases transit or active transportation access or service frequency • Increases transit or active transportation access, or service frequency, to areas of potential disadvantage

#### **SAFETY**

Incorporates appropriate countermeasures to address safety issues, or contribute to STA safety targets • Identified in a state or local plan, or an approved prioritized list of safety projects

\*Areas of limited connectivity defined as those lacking the infrastructure necessary to support either federal functional classification spacing guidelines and/or transit in areas currently lacking service.

## Stewardship

- Minimize negative impact to the natural environment
- Increase positive impacts to the human environment
- Improve the quality, effectiveness & efficiency of the transportation system



## Stewardship

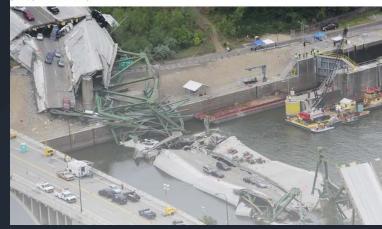
 Quality of Life, Condition of Assets, & Operations, Maintenance and Preservation

• What do we need to do/consider to be the most responsible stewards of the funding that the region receives?

Climate change may see one in fo US steel bridges collapse by 2040

NVIRONMENT 23 October 2019

y Ruby Prosser Scully





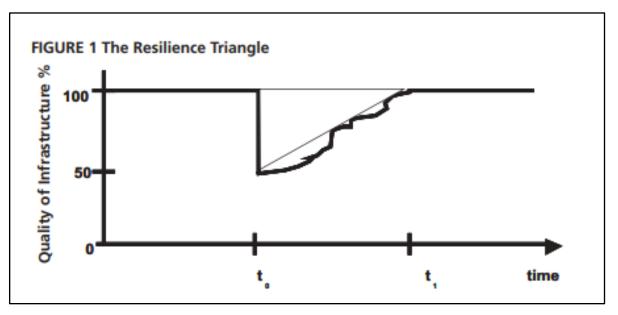


# Climate Change

- Stewardship: Minimize negative impacts to the natural environment & positive human impacts
- What is climate change and why is it important to think about in the context of transportation?

## Sustainability & Resiliency

- Sustainable Development: Development that meets the needs of the present without compromising the ability of future generations to meet their own needs.
- Resilient Transportation System
  - Robustness
  - Redundancy
  - Resourcefulness
  - Rapidity



https://onlinepubs.trb.org/onlinepubs/trnews/trnews250.pdf

Stewardship, Climate Change, Sustainable & Resilient Systems - How do we get there?

#### Robustness

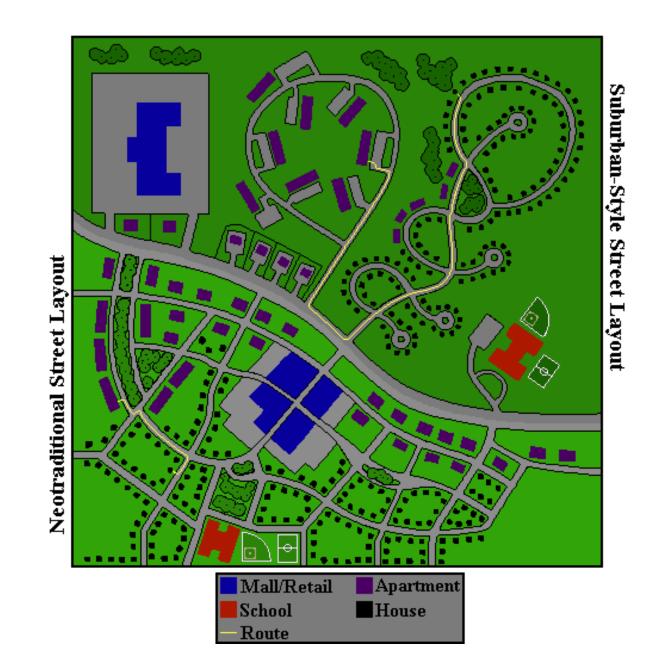
 Increase facility design and construction standards to withstand extreme conditions



Stewardship, Climate Change, Sustainable & Resilient Systems - How do we get there?

#### Redundancy

 Increase network redundancy and connectivity



Stewardship, Climate Change, Sustainable & Resilient Systems - How do we get there?

#### Redundancy

• Increase transportation system diversity



Stewardship, Climate Change, Sustainable & Resilient Systems - How do we get there?

#### Resourcefulness

- Improve the ability to communicate with transportation system users (technology)
- Improve systems to identify potential problems, including physical damage, unusual demands and new risks



Stewardship, Climate Change, Sustainable & Resilient Systems - How do we get there?

#### Rapidity

Establish ways to prioritize transportation system resources



### **Current Criteria**

Stewardship: Avoid increasing SOV lanes, supports electrification

Climate change: Project developed with the intent to reduce emissions & improve air quality and reduce vehicle hours travelled

**Economic Vitality: Increase redundancy in areas with limited access** 

## What are the most important factors to consider?

#### **Current Criteria**

- Avoid increasing SOV lanes
- Supports electrification
- Project developed with the intent to reduce emissions & improve air quality
- Reduce Vehicle Hours Traveled (VHT)
- Increase redundancy in areas with limited access

#### What other metrics would strengthen this Stewardship Criteria?

- Vehicle Mile Traveled (VMT)
- Tailpipe emissions
- Incorporates best practice/new technology
- Supports system diversity
- Uses best preservation techniques/materials

To what degree (weighting) does stewardship factor into project prioritization?

## Stewardship, Climate Change, Sustainable & Resilient Systems - How do we get there?

- Increase transportation system diversity.
- Increase network redundancy and connectivity
- Increase facility design and construction standards to withstand extreme conditions.
- Improve systems to identify potential problems, including physical damage, unusual demands and new risks.
- Improve the ability to communicate with transportation system users
- Establish ways to prioritize transportation system resources



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## Thank you!

#### **Kylee Jones**

Associate Transportation Planner III

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## **Toll Credits**

**SRTC Board of Directors** 

**Kylee Jones, Associate Transportation Planner III** 

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April 14, 2022

## Background

- Federal law permits States with toll facilities to earn toll credits that can be applied towards the non-Federal share requirements on Federally funded projects.
- WSDOT has a toll credit program dating back to 1992 and has recently updated their policy to expand the use of toll credits
- Now MPO can use toll credits for certain funding programs through 2026.

## Good To Go!

# Toll Credits: What are they?



- Toll credits provide a way to eliminate the need for non-federal matching funds on a project.
- The practical implication is SRTC could fund projects at 100% rather than at the typical 86.5% within our funding programs.
- Local agencies do not have to provide matching funds to projects (for eligible expenditures)





## Toll Credits: What they are not & limitations

- Toll Credits are not the same as cash
- They do not bring additional funding to the region or project
- Funding projects at 100% instead of 86.5% would limit the number of projects SRTC could fund for our member agencies and partners.



## **Examples of Toll Credit Utilization By MPO's**



Project	Toll Credits	Local Match	Funding Allocated
1	100%	0%	\$10 Million
2	100%	0%	\$10 Million
3	100%	0%	\$10 Million
4	100%	0%	\$10 Million
5	100%	0%	\$ 0 of \$10M

## **Examples of Toll Credit Utilization By MPO's**



Project	No Toll Credits	Local Match	Funding Allocated
1	86.5%	13.5%	\$8.65 Million
2	86.5%	13.5%	\$8.65 Million
3	86.5%	13.5%	\$8.65 Million
4	86.5%	13.5%	\$8.65 Million
5	86.5%	13.5%	\$ 5.4 of \$10M

## WSDOT Toll Credit Program Considerations:

- The use toll credit utilization is not addressed in the Call for Projects applications due on April 4, 2022
- STBG/CMAQ/TAP/HIP projects are eligible IF SRTC fully funds the phase/project
- Discretionary projects (e.g., TIGER, INFRA, BUILD, etc.) do not allow toll credits as match
- Project delivery timeline should align with SRTC's STIP/OA delivery requirements

## SRTC Policy Considerations

Toll credit use: accept, reject, apply limited use

#### Limit toll credit use examples:

- Use only for smaller jurisdictions (small towns, rural)
- Equity related projects
- Capping the amount of Toll Credit request (per agency/per call)
- Use for to redistribute de-obligated funds or additional funds that may become available – replace local match\*
- Use only to meet our yearly obligation authority target

## **Next Steps**

- March Feedback from TAC & TTC about use of Toll Credits
- April -
  - Board feedback on Toll Credit
  - SRTC staff to develop draft Toll Credit policy
  - Draft Toll Credit policy for recommendation by TAC/TTC
- May Draft Toll Credit policy for Board approval



## Thank you!

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# 2021 TIP Project Obligation Report

**SRTC Board of Directors** 

**Kylee Jones, Associate Transportation Planner III** 

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April 14, 2022

## Project Obligation Report

- Federal requirement for MPOs (annual)
- List of obligated projects

- Obligation → Authorized to proceed
- De-Obligation → Returned unused funds



## Project Obligation by Year

TABLE 1		
Program Year	Federal Funds Obligated	,
2021	\$44M	
2020	\$113 M	
2019	\$42 M	
2018	\$56 M	
2017	\$40 M	

## Project Obligation by Project Type



## Closed Projects & De-Obligated Funds

- Total Projects Closed: 20 Projects
- Regionally-Managed: 6 Projects

### **De-Obligated Funds**





## Regionally-Managed Federal Funds

Returned to SRTC for reprogramming on other local projects

#### **Other Federal Funds**

Returned to WSDOT or FHWA/FTA for reprogramming on other projects; unlikely to be reprogrammed on projects in Spokane County

Table 5		for re		
Fund Type	Federal Funds Deobligated	proje		
CMAQ	\$	9,568		
HIP \$17				
STBG Regional	\$4	1,367		
STBG-SA	\$18	3,242		
TOTAL	\$24	7,089		



## Thank you!

#### **Kylee Jones**

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SRTC CY 2022, Report through March 31, 2022

REVENUES   SRTC Cash Balance 12/31/21   Designated Local Funds carried over from 2021   20,256   SRTM Cash Balance 12/31/21   Segmented Local Funds carried over from 2021   20,256   SRTM Cash Balance 12/31/21   Segmented Local Funds carried over from 2021   20,256   SRTM Cash Balance 12/31/21   Segmented Local Funds carried over from 2021   Segmented Local Funds Carried Public Law Funds   Segmented Local Dus STBC Data & Study Project Funds   735,250   11,935   61,5	SKIC C1 2022, K	CY 2022	<u> </u>	-	Drior	CV 2022
REVENUES SRTC Cash Balance 12/31/21  Designaied Local Funds carried over from 2021 FIWA PL (Federal Public Law Funds) FIA (F					Prior	CY 2022
SRTC Cash Balance 123/121	DEVENUE	Approved	1St Qti	rear-to-Date	rear-to-Date	% of Budget
Designated Local Funds carried over from 2021   20,250   FFMA PL (Federial Public Law Funds)						
FHMAP PL (Federal Public Law Funds)				639,721		
FTA (Federal Section 5303 Funds) 280,223   61,535   116,419   225 STRG Planning Funds   350,000   249,210   249,210   36,749   719 STRG Data & Study Project Funds   735,220   81,798   81,798   37,066   119 STRG Data & Study Project Funds   746,651   48,715   48,715   94,008   34 Local Dues   727,705   272,471   231,405   1006 Grants - Other   685,000   650   09 Spokane County Tressury Interest   10,000   952   952   3,318   100 Spokane County Tressury Interest   10,000   955   952   3,318   100 TOTAL REVENUES (Received in 2022)   3,411,820   750,736   759,736   715,557   228  EXPENDITURES   780,736   715,557   228  EXPENDITURES   780,736   715,557   228  EXPENDITURES   780,736   715,577   228  EXPENDITURES   780,737   77,737   77,714   224,778   229,737	Designated Local Funds carried over from 2021	· ·				
STBG Planning Funds         350,000         249,210         249,210         36,749         715           STBG Data & Study Project Funds         735,250         81,788         81,788         81,788         81,788         37,066         118           RTPO (State Planning Funds)         144,651         48,715         48,715         94,008         34           Coral Dues         272,705         272,471         227,471         23,000         9           Grants - Other         850,000         -         -         650         0           Obera Local Study Project Funds (STA 2020 Division Study)         50,000         -         -         650         0           Sobane County Treasury Interest         10,000         952         952         3,318         10           TOTAL REVENUES (Received in 2022)         3,411,820         750,736         750,736         715,557         22°           PSEPENDITURES         8         1,616,07         1,616,07         1,616,07         1,616,07         1,616,07         1,164         23           Accrued Leave Payouts (includes unemployment)         1,500         -         -         1,6,607         1,6,607         1,164         23           Accrued Leave Payouts (includes unemployment)         1,500<	FHWA PL (Federal Public Law Funds)	698,741	36,055	36,055	135,627	5%
STBG Data & Study Project Funds	FTA (Federal Section 5303 Funds)	280,223	61,535	61,535	116,419	22%
RTPO (Slate Planning Funds)	STBG Planning Funds	350,000	249,210	249,210	36,749	71%
RTPO (Slate Planning Funds)	STBG Data & Study Project Funds	735,250	81,798	81,798	37,066	11%
Local Dues   272,705   272,471   231,405   1000		144,651	48,715	48,715	94,008	34%
Grants - Other   Charles   Charles   Charles - Charles	,			-	*	100%
Other Local Study Project Prunds (STA 2020 Division Study)					•	0%
Spokane County Treasury Interest   10,000   952   952   3,318   103   103   107			_	_		
TOTAL REVENUES (Received in 2022)   3,411,820   750,736   750,736   715,557   229		*	952	952	-	
Personnel   Salaries   924,323   213,344   213,344   196,464   233   Accrued Leave Payouts (includes unemployment)   1,500   -     1,633   09   1,633   1,63	· · · · · · · · · · · · · · · · · · ·				· ·	
Personnel   Salaries	· ·	3,411,820	750,736	750,736	715,557	22%
Salaries	EXPENDITURES					
Accrued Leave Payouts (includes unemployment)	Personnel					
FICA WA State Retirement System 92,931 22,478 22,478 27,184 249 Insurance 154,552 33,316 33,316 35,372 229 Total Personnel 1,244,017 285,645 285,645 286,797 239 Contractual and Professional Services 57,108 3,106 3,106 57,548 59 Professional Services - ETS Grant Work 850,000 9,351 09 Consultant 8 Professional Svcs 57,108 3,106 3,106 57,548 59 Professional Services - ETS Grant Work 850,000 9,351 09 Consultant 8 Division St Study 200,000 65,283 65,283 138,049 339 State Audit Charges 15,000 9,351 09 Consultant 8 Division St Study 200,000 65,283 65,283 138,049 339 State Audit Charges 15,000 09 Consultant 8 Division St Study 200,000 65,283 65,283 138,049 339 State Audit Charges 15,000 09 Consultant 8 Division St Study 200,000 65,283 65,283 138,049 339 State Audit Charges 15,000 09 Consultant 8 Division St Study 200,000 65,283 65,283 138,049 339 State Audit Charges 15,000 09 Consultant 8 Division St Study 200,000 65,283 65,283 138,049 339 State Audit Charges 15,000 09 Consultant 8 Division St Study 200,000 65,283 65,283 138,049 339 State Audit Charges 15,000 09 Consultant 8 Division St Study 200,000 65,283 65,283 138,049 339 State Audit Charges 15,000 09 Consultant 8 Division St Study 200,000 65,283 65,283 138,049 339 St	Salaries	924,323	213,344	213,344	196,464	23%
FICA WA State Retirement System 92,931 22,478 22,478 27,184 249 Insurance 154,552 33,316 33,316 35,372 229 Total Personnel 1,244,017 285,645 285,645 286,797 239 Contractual and Professional Services 57,108 3,106 3,106 57,548 59 Professional Services - ETS Grant Work 850,000 9,351 09 Consultant 8 Professional Svcs 57,108 3,106 3,106 57,548 59 Professional Services - ETS Grant Work 850,000 9,351 09 Consultant 8 Division St Study 200,000 65,283 65,283 138,049 339 State Audit Charges 15,000 9,351 09 Consultant 8 Division St Study 200,000 65,283 65,283 138,049 339 State Audit Charges 15,000 09 Consultant 8 Division St Study 200,000 65,283 65,283 138,049 339 State Audit Charges 15,000 09 Consultant 8 Division St Study 200,000 65,283 65,283 138,049 339 State Audit Charges 15,000 09 Consultant 8 Division St Study 200,000 65,283 65,283 138,049 339 State Audit Charges 15,000 09 Consultant 8 Division St Study 200,000 65,283 65,283 138,049 339 State Audit Charges 15,000 09 Consultant 8 Division St Study 200,000 65,283 65,283 138,049 339 State Audit Charges 15,000 09 Consultant 8 Division St Study 200,000 65,283 65,283 138,049 339 State Audit Charges 15,000 09 Consultant 8 Division St Study 200,000 65,283 65,283 138,049 339 St	Accrued Leave Payouts (includes unemployment)	1,500	-	-	11,633	0%
WAS tate Retirement System   154,552   33,316   33,372   229   Total Personnel   1,244,017   285,645   285,645   286,797   233   224   285,645   286,797   233   224   285,645   286,797   233   224   285,645   286,797   233   224   285,645   286,797   233   224   285,645   286,797   233   224   285,645   286,797   233   224   285,645   286,797   233   224   285,645   286,797   233   224   285,645   286,797   233   224   285,645   286,797   233   224   285,645   286,797   233   224   245   286,797   233   224   245   286,797   233   245   2		70,711	16,507	16,507	16,144	23%
Insurance	WA State Retirement System		•	•	*	24%
Total Personnel	·	,	·	•	-	22%
Contractual and Professional Services         25,000         7,371         7,371         8,272         299           Consultants & Professional Svcs         57,108         3,106         3,106         57,548         55           Professional Services - ETS Grant Work         850,000         -         -         -         -           MTP Update         20,000         -         -         9,351         00           Consultant & Division St Study         200,000         65,283         65,283         138,049         33           State Audit Charges         15,000         15,000         15,000         70         74,427         74,427         23,989         119           Total Contractual and Professional Services         15,000         15,000         15,000         15,000         15,000         130         20         269           Publications         500         130         130         20         269         260         20         27,200         363         363         -3         369         369         369         369         369         369         369         369         369         369         369         369         369         369         369         369         369         369 <t< td=""><td></td><td></td><td></td><td></td><td>· ·</td><td></td></t<>					· ·	
Legal Services		1,244,017	203,043	203,043	200,737	2570
Consultants & Professional Svcs		05.000	7.074	7.074	0.070	000/
Professional Services - ETS Grant Work   850,000	9	*	i	•	-	
MTP Update         20,000 Consultant Svcs & D.A.T.A.         700,000 74,427 74,427 74,427 23,989 119         09           Consultant & Division St Study State Audit Charges         15,000 00         00           Total Contractual and Professional Services         15,000 00         00           Materials and Services Publications         500 130 130 20 26         267           Postage Postage Postage Operating Supplies Minor Furniture 1,000 363 363 366         363 363 366         600           Operating Supplies Part Interver Postage Pos			3,106	3,106	57,548	5%
Consultant Sucs & D.A.T.A.   700,000   74,427   74,427   23,989   119   Consultant & Division St Study   200,000   65,283   65,283   138,049   339   State Audit Charges   15,000   09   Total Contractual and Professional Services   1,867,108   150,187   150,187   237,209   88   Materials and Services   Publications   500   130   130   20   269   Postage   300   179   179   56   609   Coperating Supplies   4,500   91   91   41   29   Minor Furniture   1,000   363   363   - 369   369   369   369   363   363   - 369   369		*	-	-	-	
Consultant & Division St Study State Audit Charges	·	, , , , , , , , , , , , , , , , , , ,	-	-	-	0%
State Audit Charges		700,000	·	74,427	23,989	11%
Total Contractual and Professional Services   1,867,108   150,187   150,187   237,209   89   Materials and Services   Publications   500   130   130   20   269   269   200	Consultant & Division St Study	200,000	65,283	65,283	138,049	33%
Materials and Services	State Audit Charges	15,000	-	-	-	0%
Publications         500         130         130         20         269           Postage         300         179         179         56         609           Operating Supplies         4,500         91         91         41         29           Minor Furniture         1,000         363         363         -         369           Telephone         6,120         3,149         3,149         1,878         519           Advertising         2,620         496         496         551         199           Rent - Office Space         87,600         22,231         22,231         14,107         259           Rent - Meeting Rooms         500         2,2231         22,231         14,107         259           Rent - Meeting Rooms         500         -         -         -         09           Lease - Copier         2,200         318         318         448         148           Property and Liability Insurance         15,500         -         -         -         09           Printing         750         -         -         -         09           IF Charges         4,860         66         65         129	Total Contractual and Professional Services	1,867,108	150,187	150,187	237,209	8%
Publications         500         130         130         20         269           Postage         300         179         179         56         609           Operating Supplies         4,500         91         91         41         29           Minor Furniture         1,000         363         363         -         369           Telephone         6,120         3,149         3,149         1,878         519           Advertising         2,620         496         496         551         199           Rent - Office Space         87,600         22,231         22,231         14,107         259           Rent - Meeting Rooms         500         2,2231         22,231         14,107         259           Rent - Meeting Rooms         500         -         -         -         09           Lease - Copier         2,200         318         318         448         148           Property and Liability Insurance         15,500         -         -         -         09           Printing         750         -         -         -         09           IF Charges         4,860         66         65         129	Materials and Services					
Postage	Publications	500	130	130	20	26%
Operating Supplies         4,500         91         91         41         29           Minor Furniture         1,000         363         363         -         369           Telephone         6,120         3,149         3,149         1,878         519           Advertising         2,620         496         496         551         119           Rent - Office Space         87,600         22,231         22,231         14,107         259           Rent - Meeting Rooms         500         -         -         -         0         09           Lease - Copier         2,200         318         318         448         144           Property and Liability Insurance         15,500         -         -         -         0           Printing         750         -         -         -         0         0           IF Charges         4,860         66         66         65         19           Total Materials and Services         126,450         27,023         27,023         17,167         219           Travel, Training, and Staff Development         1,900         58         58         5         39           Total Training (Staff)         33,650 </td <td>Postage</td> <td></td> <td></td> <td></td> <td></td> <td>60%</td>	Postage					60%
Minor Furniture         1,000         363         363         -         369           Telephone         6,120         3,149         3,149         1,878         519           Advertising         2,620         496         496         551         199           Rent - Office Space         87,600         22,231         22,231         14,107         259           Rent - Meeting Rooms         500         -         -         -         0         9           Lease - Copier         2,200         318         318         448         149           Property and Liability Insurance         15,500         -         -         -         0         09           Printing         750         -         -         -         0         0         0           Piriting         750         -         -         -         0         0         0         0         0         0         0         0         1         0 <td></td> <td></td> <td></td> <td></td> <td></td> <td>2%</td>						2%
Telephone         6,120         3,149         3,149         1,878         519           Advertising         2,620         496         496         551         199           Rent - Office Space         87,600         22,231         22,231         14,107         259           Rent - Meeting Rooms         500         -         -         -         09           Lease - Copier         2,200         318         318         448         144           Property and Liability Insurance         15,500         -         -         -         09           Printing         750         -         -         -         09           Printing         750         -         -         -         09           IF Charges         4,860         66         66         65         19           Total Materials and Services         126,450         27,023         27,023         17,167         219           Travel, Training, and Staff Development         1,900         58         58         5         39           Travel, Training (Staff)         33,650         2,010         2,010         419         69           Educational Speaker Series         5,000         - <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<>						
Advertising   2,620					1 878	
Rent - Office Space         87,600         22,231         22,231         14,107         259           Rent - Meeting Rooms         500         -         -         -         -         09           Lease - Copier         2,200         318         318         448         149           Property and Liability Insurance         15,500         -         -         -         09           Printing         750         -         -         -         09           IF Charges         4,860         66         66         65         19           Total Materials and Services         126,450         27,023         27,023         17,167         219           Travel, Training, and Staff Development         1,900         58         58         5         39           Travel / Training (Staff)         33,650         2,010         2,010         419         69           Educational Speaker Series         5,000         -         -         -         -         09           Board/Staff Retreats, Facilitators, Food         3,700         30         30         18         19           Dues, Subscriptions, and Memberships         8,625         328         328         2,208         49	·		•	•	*	
Rent - Meeting Rooms	<u> </u>					
Lease - Copier         2,200         318         318         448         149           Property and Liability Insurance         15,500         -         -         -         09           Printing         750         -         -         -         09           IF Charges         4,860         66         66         65         19           Total Materials and Services         126,450         27,023         27,023         17,167         219           Travel, Training, and Staff Development         1,900         58         58         5         39           Travel / Training (Staff)         33,650         2,010         2,010         419         69           Educational Speaker Series         5,000         -         -         -         -         09           Board/Staff Retreats, Facilitators, Food         3,700         30         30         18         19           Dues, Subscriptions, and Memberships         8,625         328         328         2,208         49           Total Travel, Training, and Staff Development         52,875         2,427         2,427         2,649         59           IT Operations         IT Professional Svcs         54,500         6,300         6,300	•		22,231	22,231	14,107	
Property and Liability Insurance         15,500         -         -         -         -         09           Printing         750         -         -         -         -         09           IF Charges         4,860         66         66         65         19           Total Materials and Services         126,450         27,023         27,023         17,167         219           Travel, Training, and Staff Development         1,900         58         58         5         39           Travel / Training (Staff)         33,650         2,010         2,010         419         69           Educational Speaker Series         5,000         -         -         -         -         09           Board/Staff Retreats, Facilitators, Food         3,700         30         30         18         19           Dues, Subscriptions, and Memberships         8,625         328         328         2,208         49           Total Travel, Training, and Staff Development         52,875         2,427         2,427         2,649         59           IT Operations         IT Professional Svcs         54,500         6,300         6,300         5,903         129           Software         43,501 <t< td=""><td>_</td><td></td><td>-</td><td>-</td><td>-</td><td></td></t<>	_		-	-	-	
Printing         750         -         -         -         -         0.9           IF Charges         4,860         66         66         65         19           Total Materials and Services         126,450         27,023         27,023         17,167         219           Travel, Training, and Staff Development         Mileage & Parking         1,900         58         58         5         39           Travel / Training (Staff)         33,650         2,010         2,010         419         69           Educational Speaker Series         5,000         -         -         -         -         09           Board/Staff Retreats, Facilitators, Food         3,700         30         30         18         19           Dues, Subscriptions, and Memberships         8,625         328         328         2,208         49           Total Travel, Training, and Staff Development         52,875         2,427         2,427         2,649         59           IT Operations         IT Professional Svcs         54,500         6,300         6,300         5,903         129           Software         43,501         24,668         24,668         30,353         579           Hardware - New and Replacement; Repairs	•		318	318	448	
Total Materials and Services   126,450   27,023   27,023   17,167   219   Travel, Training, and Staff Development   Mileage & Parking   1,900   58   58   5   39   Travel / Training (Staff)   33,650   2,010   2,010   419   69   Educational Speaker Series   5,000   -   -   -   09   Board/Staff Retreats, Facilitators, Food   3,700   30   30   18   19   Dues, Subscriptions, and Memberships   8,625   328   328   2,208   49   Total Travel, Training, and Staff Development   52,875   2,427   2,427   2,649   59   IT Operations   IT Professional Svcs   54,500   6,300   6,300   5,903   129   Software   43,501   24,668   24,668   30,353   579   Hardware - New and Replacement; Repairs/Maint.   12,250   481   481   25   49   Total IT Services   121,371   34,606   34,606   39,484   299   TOTAL EXPENDITURES (Paid in 2022)   3,411,820   499,888   499,888   583,306   159			-	-	-	0%
Total Materials and Services         126,450         27,023         27,023         17,167         219           Travel, Training, and Staff Development         Mileage & Parking         1,900         58         58         5         39           Travel / Training (Staff)         33,650         2,010         2,010         419         69           Educational Speaker Series         5,000         -         -         -         -         09           Board/Staff Retreats, Facilitators, Food         3,700         30         30         18         19           Dues, Subscriptions, and Memberships         8,625         328         328         2,208         49           Total Travel, Training, and Staff Development         52,875         2,427         2,427         2,649         59           IT Professional Svcs         54,500         6,300         6,300         5,903         129           Software         43,501         24,668         24,668         30,353         579           Hardware - New and Replacement; Repairs/Maint.         12,250         481         481         25         49           Online Services         11,120         3,157         3,157         3,203         289           Total IT Services	•		-	-	-	0%
Travel, Training, and Staff Development         1,900         58         58         5         39           Travel / Training (Staff)         33,650         2,010         2,010         419         69           Educational Speaker Series         5,000         -         -         -         -         09           Board/Staff Retreats, Facilitators, Food         3,700         30         30         18         19           Dues, Subscriptions, and Memberships         8,625         328         328         2,208         49           Total Travel, Training, and Staff Development         52,875         2,427         2,427         2,649         59           IT Operations         IT Professional Svcs         54,500         6,300         6,300         5,903         129           Software         43,501         24,668         24,668         30,353         579           Hardware - New and Replacement; Repairs/Maint.         12,250         481         481         25         49           Online Services         11,120         3,157         3,157         3,203         289           TOTAL EXPENDITURES (Paid in 2022)         3,411,820         499,888         499,888         583,306         159	IF Charges	4,860	66	66	65	1%
Mileage & Parking       1,900       58       58       5       39         Travel / Training (Staff)       33,650       2,010       2,010       419       69         Educational Speaker Series       5,000       -       -       -       -       09         Board/Staff Retreats, Facilitators, Food       3,700       30       30       18       19         Dues, Subscriptions, and Memberships       8,625       328       328       2,208       49         Total Travel, Training, and Staff Development       52,875       2,427       2,427       2,649       59         IT Operations       IT Professional Svcs       54,500       6,300       6,300       5,903       129         Software       43,501       24,668       24,668       30,353       579         Hardware - New and Replacement; Repairs/Maint.       12,250       481       481       25       49         Online Services       11,120       3,157       3,157       3,203       289         Total IT Services       121,371       34,606       34,606       39,484       299         TOTAL EXPENDITURES (Paid in 2022)       3,411,820       499,888       499,888       583,306       159	Total Materials and Services	126,450	27,023	27,023	17,167	21%
Mileage & Parking       1,900       58       58       5       39         Travel / Training (Staff)       33,650       2,010       2,010       419       69         Educational Speaker Series       5,000       -       -       -       -       09         Board/Staff Retreats, Facilitators, Food       3,700       30       30       18       19         Dues, Subscriptions, and Memberships       8,625       328       328       2,208       49         Total Travel, Training, and Staff Development       52,875       2,427       2,427       2,649       59         IT Operations       IT Professional Svcs       54,500       6,300       6,300       5,903       129         Software       43,501       24,668       24,668       30,353       579         Hardware - New and Replacement; Repairs/Maint.       12,250       481       481       25       49         Online Services       11,120       3,157       3,157       3,203       289         Total IT Services       121,371       34,606       34,606       39,484       299         TOTAL EXPENDITURES (Paid in 2022)       3,411,820       499,888       499,888       583,306       159	Travel, Training, and Staff Development					
Travel / Training (Staff)       33,650       2,010       2,010       419       69         Educational Speaker Series       5,000       -       -       -       09         Board/Staff Retreats, Facilitators, Food       3,700       30       30       18       19         Dues, Subscriptions, and Memberships       8,625       328       328       2,208       49         Total Travel, Training, and Staff Development       52,875       2,427       2,427       2,649       59         IT Operations       IT Professional Svcs       54,500       6,300       6,300       5,903       129         Software       43,501       24,668       24,668       30,353       579         Hardware - New and Replacement; Repairs/Maint.       12,250       481       481       25       49         Online Services       11,120       3,157       3,157       3,203       289         Total IT Services       121,371       34,606       34,606       39,484       299         TOTAL EXPENDITURES (Paid in 2022)       3,411,820       499,888       499,888       583,306       159	-	1.900	58	58	5	3%
Educational Speaker Series       5,000       -       -       -       09         Board/Staff Retreats, Facilitators, Food       3,700       30       30       18       19         Dues, Subscriptions, and Memberships       8,625       328       328       2,208       49         Total Travel, Training, and Staff Development       52,875       2,427       2,427       2,649       59         IT Operations       IT Professional Svcs       54,500       6,300       6,300       5,903       129         Software       43,501       24,668       24,668       30,353       579         Hardware - New and Replacement; Repairs/Maint.       12,250       481       481       25       49         Online Services       11,120       3,157       3,157       3,203       289         Total IT Services       121,371       34,606       34,606       39,484       299         TOTAL EXPENDITURES (Paid in 2022)       3,411,820       499,888       499,888       583,306       159						
Board/Staff Retreats, Facilitators, Food       3,700       30       30       18       19         Dues, Subscriptions, and Memberships       8,625       328       328       2,208       49         Total Travel, Training, and Staff Development       52,875       2,427       2,427       2,649       59         IT Operations       IT Professional Svcs       54,500       6,300       6,300       5,903       129         Software       43,501       24,668       24,668       30,353       579         Hardware - New and Replacement; Repairs/Maint.       12,250       481       481       25       49         Online Services       11,120       3,157       3,157       3,203       289         Total IT Services       121,371       34,606       34,606       39,484       299         TOTAL EXPENDITURES (Paid in 2022)       3,411,820       499,888       499,888       583,306       159	- · · · · ·		2,010	2,010	+13	
Dues, Subscriptions, and Memberships       8,625       328       328       2,208       49         Total Travel, Training, and Staff Development       52,875       2,427       2,427       2,649       59         IT Operations       IT Professional Svcs       54,500       6,300       6,300       5,903       129         Software       43,501       24,668       24,668       30,353       579         Hardware - New and Replacement; Repairs/Maint.       12,250       481       481       25       49         Online Services       11,120       3,157       3,157       3,203       289         Total IT Services       121,371       34,606       34,606       39,484       299         TOTAL EXPENDITURES (Paid in 2022)       3,411,820       499,888       499,888       583,306       159	•		-	-	<u> </u>	
Total Travel, Training, and Staff Development         52,875         2,427         2,427         2,649         59           IT Operations         IT Professional Svcs         54,500         6,300         6,300         5,903         129           Software         43,501         24,668         24,668         30,353         579           Hardware - New and Replacement; Repairs/Maint.         12,250         481         481         25         49           Online Services         11,120         3,157         3,157         3,203         289           Total IT Services         121,371         34,606         34,606         39,484         299           TOTAL EXPENDITURES (Paid in 2022)         3,411,820         499,888         499,888         583,306         159						1%
IT Operations         IT Professional Svcs       54,500       6,300       6,300       5,903       12%         Software       43,501       24,668       24,668       30,353       57%         Hardware - New and Replacement; Repairs/Maint.       12,250       481       481       25       4%         Online Services       11,120       3,157       3,157       3,203       28%         Total IT Services       121,371       34,606       34,606       39,484       29%         TOTAL EXPENDITURES (Paid in 2022)       3,411,820       499,888       499,888       583,306       15%	·					4%
IT Professional Svcs       54,500       6,300       6,300       5,903       129         Software       43,501       24,668       24,668       30,353       579         Hardware - New and Replacement; Repairs/Maint.       12,250       481       481       25       49         Online Services       11,120       3,157       3,157       3,203       289         Total IT Services       121,371       34,606       34,606       39,484       299         TOTAL EXPENDITURES (Paid in 2022)       3,411,820       499,888       499,888       583,306       159	Total Travel, Training, and Staff Development	52,875	2,427	2,427	2,649	5%
Software       43,501       24,668       24,668       30,353       579         Hardware - New and Replacement; Repairs/Maint.       12,250       481       481       25       49         Online Services       11,120       3,157       3,157       3,203       289         Total IT Services       121,371       34,606       34,606       39,484       299         TOTAL EXPENDITURES (Paid in 2022)       3,411,820       499,888       499,888       583,306       159	IT Operations					
Software       43,501       24,668       24,668       30,353       579         Hardware - New and Replacement; Repairs/Maint.       12,250       481       481       25       49         Online Services       11,120       3,157       3,157       3,203       289         Total IT Services       121,371       34,606       34,606       39,484       299         TOTAL EXPENDITURES (Paid in 2022)       3,411,820       499,888       499,888       583,306       159	IT Professional Svcs	54,500	6.300	6,300	5,903	12%
Hardware - New and Replacement; Repairs/Maint.       12,250       481       481       25       49         Online Services       11,120       3,157       3,157       3,203       289         Total IT Services       121,371       34,606       34,606       39,484       299         TOTAL EXPENDITURES (Paid in 2022)       3,411,820       499,888       499,888       583,306       159			·	•	*	57%
Online Services         11,120         3,157         3,157         3,203         289           Total IT Services         121,371         34,606         34,606         39,484         299           TOTAL EXPENDITURES (Paid in 2022)         3,411,820         499,888         499,888         583,306         159				•	*	4%
Total IT Services         121,371         34,606         34,606         39,484         299           TOTAL EXPENDITURES (Paid in 2022)         3,411,820         499,888         499,888         583,306         159						
TOTAL EXPENDITURES (Paid in 2022)         3,411,820         499,888         499,888         583,306         159					·	
				•	•	
CASH BALANCE 3/31/22 890 569 861 487	IOTAL EXPENDITURES (Paid in 2022)	3,411,820	499,888	499,888	583,306	15%
	CASH BALANCE 3/31/22			890,569	861,487	